

Introduction & Reporting Requirements

In 2017, the Government introduced gender pay reporting legislation which requires employers with 250 or more employees to publish statutory calculations every year showing how large the pay gap is between their male and female employees.

ZSL continues to be committed to driving a diverse workforce and promoting gender equality. We do this through promoting a culture of inclusion and diversity through our policies, procedures and working practices.

The results of our fifth gender pay gap report show that the overall gender pay gap is 0% compared to -0.2% in 2020.

This is another great result that reflects our ongoing commitment to promoting inclusive behaviours including the recruitment and promotion of women in senior roles.

In our first gender pay report, published in March 2018, we set out specific initiatives we were taking to help close the gap. The action plan has had a real impact on addressing the barriers women may face in the workforce.

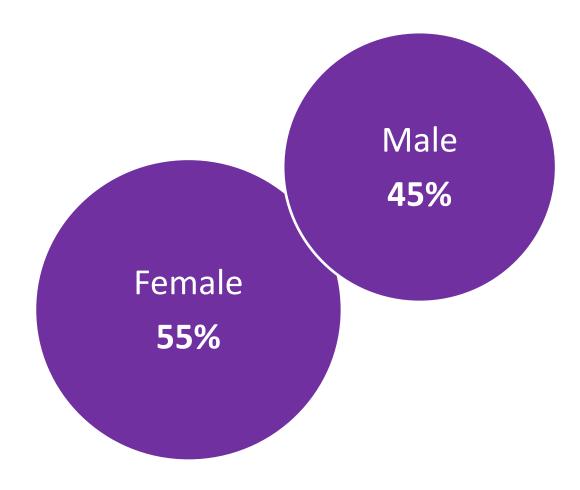
All UK-based staff employed by ZSL at the snapshot date, 05 April 2021 are included in the calculations.

Gender pay gap is different to equal pay. Equal pay is about differences in the actual earnings of men and women doing equal work.





ZSL Demographics



Salary Gender Pay Gap at ZSL

This table shows the overall median and mean gender pay and bonus gap based on hourly rates of pay as of the 5 April 2021, and bonuses paid in the year to 5 April 2021.

ZSL's 2021 median gender pay gap is 0.0%, this is a real achievement for ZSL. This also compares very favourably to the UK median pay gap of 15.4% (source: Office for National Statistics).

No bonuses were paid in 2021.

	MEDIAN	MEAN
GENDER PAY GAP	0.0%	7.2%
GENDER BONUS GAP	NA	NA

Proportions of men and women in each pay quartile (based on hourly rates on 5 April 2021), 2020 figures are in brackets.

WOMEN MEN

52.9% (50.3%) **47.1%** (49.7%)

LOWER QUARTILE

58.6% (64.7%) **41.4% (**35.3%)

LOWER MIDDLE QUARTILE

61.6% (61.2%) 38.4% (38.8%)

UPPER MIDDLE QUARTILE

48.3% (51%) 51.7% (49%)

UPPER QUARTILE

These figures tell us that there has been an increase in women in the lower quartile, with a decrease of women in the lower / upper middle and upper quartiles. However, except for the Lower Middle quartile, these are all very minor.

There is still work to be done to ensure that senior level representation of women in the upper pay quartile is consistent with the overall demographic of the workforce which is 55% female.

.



How we maintain our 2021 achievement of a 0.0% gender pay gap

The results of our fifth gender pay gap report show that the overall gender pay gap is 0.0%

We recognise that to maintain this as a long-term change we need to continue to be committed to promoting inclusive behaviours such as the recruitment and promotion of women in senior roles. This activity is reflected in our 'Diversity and Inclusion Action Plans' which have five key themes and are being led by individual members of ExCo. (Our Senior Leadership team).

The ZSL Diversity and Inclusion Action Plans

The five key themes:

- 1. Leadership Embed inclusive leadership across ZSL
- Diversity in the Workforce To create diversity within ZSL's workforce to increase innovation and problems solving with a range of diverse perspectives
- 3. Raising awareness/Education To increase awareness on the issues and benefits of diversity, inclusion and belonging across ZSL
- 4. Accessibility To ensure that programmes and initiatives across ZSL are accessible to all
- 5. Inclusion & Belonging To create an inclusive culture across the organisation and foster belonging -acknowledging, welcoming, and celebrating who we all are



Communicating ZSL's Gender Pay Gap

Legislation requires us to publish the report on both the government's gender pay reporting website as well as our website, so it is accessible to both employees and the public.

